THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are in any doubt as to what action to take, you should consult your stockbroker, solicitor, accountant or other appropriate independent professional adviser authorised under the Financial Services and Markets Act 2000. If you have sold or otherwise transferred all your Shares in Hikma Pharmaceuticals PLC, please forward this document and the accompanying Form of Proxy to the person through whom the sale or transfer was effected, for transmission to the purchaser or transferee.

Centerview Partners UK LLP (Centerview Partners) is acting exclusively for the Company and no one else in connection with the Waiver and will not be responsible to anyone other than the Company for providing the protections afforded to clients of Centerview Partners or for providing advice in relation to the Waiver.

## HIKMA PHARMACEUTICALS PLC

(Incorporated and registered in England and Wales with Registered Number 5557934)

Notice of Annual General Meeting
Waiver of Rule 9 of the Takeover Code
in respect of
the authority of the Company to purchase its own Shares
and the grant of 175,200 LTIP Awards
and up to 4,500 MIP Awards

The Annual General Meeting will be held at Regus, 2nd Floor, Berkeley Square House, Berkeley Square, London, W1J 6BD, on Thursday, 13 May 2010 at 10.30 a.m. A Form of Proxy for the Annual General Meeting is enclosed and should be completed and returned as soon as possible. To be valid, it must reach the Company's registrars, Capita Registrars, no later than 48 hours before the meeting, being 10.30 a.m. on 11 May 2010. A reply-paid envelope has been provided for this purpose for use within the United Kingdom. Alternatively, responses can be faxed to Capita Registrars on +44 208 639 2180. Completion and return of the Form of Proxy will not prevent you from attending and voting at the Meeting in person, should you so wish.

Alternatively, you may register your proxy appointment and instructions on-line by visiting the website of Capita Registrars, by logging onto www.capitashareportal.com, where full instructions are given. In order to register your vote on-line you will need to enter your Investor Code which appears on the bottom right-hand side of your share certificate.

Alternatively, if you are a member of CREST, you may register the appointment of a proxy by using the CREST electronic proxy appointment service. Further details are contained in the Notice of Annual General Meeting contained in this document.



Hikma Pharmaceuticals PLC 13 Hanover Square London W1S 1HL United Kingdom

To Shareholders

Dear Shareholder

9 April 2010

This document contains the Notice of the 2010 Annual General Meeting of Hikma Pharmaceuticals PLC. You are warmly invited to attend the meeting and, even if you are unable to attend, to vote on the resolutions by proxy by completing and returning the enclosed Form of Proxy.

This document contains explanatory notes for certain of the resolutions to be put to the Annual General Meeting. All resolutions will be voted on by way of a poll.

Your Board unanimously recommends that you vote in favour of each of the resolutions to be put to the meeting. As Said Darwazah, Mazen Darwazah, Ali Al-Husry and I are directly interested in the subject matter of Resolutions 13 and 14, which refer to the Waiver of Rule 9 of the Takeover Code in respect of the authority of the Company to purchase its own Shares and the grant of 175,200 LTIP Awards and up to 4,500 MIP Awards, we have not participated in the recommendation to vote in favour of these resolutions and such recommendation, which is unanimous, has been given by the Independent Directors. Resolutions 13 and 14, if passed, could result in the aggregate interests of the Concert Party (as defined below) in the Company increasing and you are referred to the explanatory notes on pages 5 to 10 for further information in this regard.

#### **EXPLANATORY NOTES**

#### Dividend

**Resolution 2:** The Board has recommended a final dividend for the year ended 31 December 2009 of US \$0.11 (11 cents) per Ordinary Share (approximately 7 pence per Ordinary Share). This will be payable on 27 May 2010 to all Shareholders on the register on 16 April 2010.

Please remember that all dividends may be paid in pounds sterling, US dollars or, for those Shareholders resident in Jordan, Jordanian dinar. As stated in June 2009, we will no longer be sending currency election forms. The currency election you make for the 2009 dividend is now valid for all future dividends. If you wish to change the currency your dividend is paid in or if you have purchased Shares since the interim dividend then please write to the Registrar, at the address provided at the end of the Notice informing them of your currency selection.

All CREST holders will be able to select the currency of their choice via a dividend election input message in accordance with the procedure set out in the CREST Reference Manual. A Euroclear Corporate Actions bulletin will be issued in due course.

#### Reappointment of Dr Ronald Goode

**Resolution 3:** Dr Ronald Goode was last elected at the annual general meeting of the Company in 2007. The articles of association of the Company require that a director be put forward for re-election by the Shareholders of the Company every three years. Consequently, Dr Goode puts himself forward for re-appointment by Shareholders at the AGM. Details of the experience of Dr Goode are set out on page 51 of the annual report and accounts for the year ended 31 December 2009, which accompanies this document.

## Remuneration Committee Report

**Resolution 6:** This resolution is to approve the Remuneration Committee Report for the financial year ended 31 December 2009. You can find the report on pages 63 to 74 of the annual report and accounts for the year ended 31 December 2009, which accompanies this document.

#### **Authority to Allot Shares**

**Resolution 7:** Your Directors may only allot Shares or grant rights over Shares if authorised to do so by Shareholders. The authority granted at the annual general meeting held in 2009 is due to expire at this year's Annual General Meeting. Accordingly, Resolution 7 will be proposed as an ordinary resolution to grant a new authority to allot Share capital. Paragraph (a) of this resolution would give the Directors the authority to allot Ordinary Shares up to an aggregate nominal amount equal to £6,424,770 (representing 64,247,700 Ordinary Shares). This amount represents approximately one-third of the issued ordinary Share capital of the Company as at 7 April 2010, the latest practicable date prior to publication of this Notice.

In line with guidance issued by the Association of British Insurers, paragraph (b) of this resolution would give the Directors authority to allot Ordinary Shares in connection with a rights issue in favour of Shareholders up to an aggregate nominal amount equal to £12,849,540 (representing 128,495,400 Ordinary Shares), as reduced by the nominal amount of any Shares issued under paragraph (a) of this resolution. This amount (before any reduction) represents approximately two-thirds of the issued ordinary Share capital of the Company as at 7 April 2010, the latest practicable date prior to publication of this Notice.

The authorities sought under paragraphs (a) and (b) of this resolution will expire at the earlier of 30 June 2011 (the last date by which the Company must hold an annual general meeting in 2011) or the conclusion of the annual general meeting of the Company held in 2011.

Since the annual general meeting held in 2009, your Directors have used the section 551 authority then granted solely in respect of the issue of Shares pursuant to option exercises under the Hikma Pharmaceuticals PLC 2004 Stock Option Plan and the LTIP, issuing a total of 2,766,700 Ordinary Shares. In the year ahead, other than under paragraph (a) in respect of the Company's obligations to satisfy rights granted to employees under its various Share-based incentive arrangements, the Directors have no present intention of issuing any of the authorised but unissued Share capital of the Company.

As at the date of this Notice no Ordinary Shares are held by the Company in treasury.

## Authority to disapply pre-emption rights

**Resolution 8:** Your Directors also require authority from Shareholders to allot Shares or grant rights over Shares or sell treasury shares where they propose to do so for cash and otherwise than to existing Shareholders pro rata to their holdings. The authority granted at the annual general meeting in 2009 is due to expire at this year's Annual General Meeting. Resolution 8 will be proposed as a special resolution, which requires a 75 per cent. majority of the votes to be cast in favour. It would give the Directors the authority to allot Ordinary Shares (or sell any Ordinary Shares which the Company elects to hold in treasury) for cash without first offering them to existing Shareholders in proportion to their existing shareholdings.

This authority is similar to the one passed in 2009, being limited to allotments or sales in connection with pre-emptive offers and offers to holders of other equity securities if required by the rights of those Shares or as the board otherwise considers necessary, or otherwise up to an aggregate nominal amount of £963,715 (representing 9,637,150 Ordinary Shares). This aggregate nominal amount represents approximately 5 per cent. of the issued ordinary Share capital of the Company as at 7 April 2010, the latest practicable date prior to publication of this Notice.

Allotments made in connection with the authorisation in paragraph (b) of Resolution 8 would be limited to allotments by way of rights issues only (subject to the right of the Board to impose necessary or appropriate limitations to deal with, for example, fractional entitlements and regulatory matters).

The authority will expire at the earlier of 30 June 2011 (the last date by which the Company must hold an annual general meeting in 2011) or the conclusion of the annual general meeting of the Company held in 2011.

Your Directors do not have any present intention of exercising this authority, but consider it desirable to have the flexibility to use it should the opportunity arise.

#### Authority to purchase Ordinary Shares

Resolution 9: This resolution will give the Company authority to purchase its own Shares in the market up to a limit of ten per cent. of its issued ordinary share capital. The maximum and minimum prices are stated in the resolution. Your Directors believe that it is advantageous for the Company to have the flexibility to make market purchases of its own Shares. Your Directors will exercise this authority only if they are satisfied that it would be in the interests of Shareholders generally. In the event that Shares are purchased, they would either be cancelled (and the number of Shares in issue would be reduced accordingly) or, subject to the Companies (Acquisitions of Own Shares) (Treasury Shares) Regulations 2003 (the "Regulations") be retained as treasury shares. The Regulations enable companies to hold Shares repurchased as treasury shares with a view to possible re-sale at a future date rather than having to cancel them. The Company will consider holding repurchased Shares pursuant to the authority conferred by this resolution as treasury shares. This would give the Company the ability to re-issue treasury shares quickly and cost effectively and would provide the Company with additional flexibility in the management of its capital base. Any issues of treasury shares for the purposes of the Company's employee share schemes will be made within the ten per cent. anti-dilution limit set by the Association of British Insurers. As at 7 April 2010, the total number of options and awards over Shares that were outstanding under all of the Company's share incentive plans was 6,921,500 which if exercised would represent 3.59 per cent. of the Company's issued share capital at that date. If the Company were to purchase its own Shares to the fullest possible extent of its authority from Shareholders (existing and being sought), this number of outstanding options could potentially represent 3.99 per cent. of the issued share capital of the Company.

If granted, the authority will expire at the earlier of 30 June 2011 (the last date by which the Company must hold an annual general meeting in 2011) or the conclusion of the annual general meeting of the Company held in 2011.

## **Notice of General Meetings**

Resolution 10: This resolution is required to reflect the provisions of the Companies (Shareholders' Rights) Regulations 2009 (the "Regulations") which will increase the notice period for general meetings of the Company to 21 days unless Shareholders agree to a shorter notice period. The Company is currently able to call general meetings (other than an AGM) on 14 clear days' clear notice and would like to preserve this ability. In order to be able to do so, Shareholders must approve the calling of meetings on 14 days' notice. Resolution 10 seeks such approval. The approval will be effective until the Company's next annual general meeting, when it is intended that a similar resolution will be proposed. The Company will also need to meet the requirements for electronic voting under the Regulations before it can call a general meeting on 14 days' notice. The flexibility offered by this resolution will be used where, taking into account the circumstances, the Directors consider this appropriate in relation to the business to be considered at the meeting.

## Adoption of new articles of association

**Resolution 11:** This resolution is proposed in resolution 11 to adopt new articles of association (the "New Articles"). The drafting of the New Articles takes account of changes to law and practice since the Company's articles were last updated, including the passing of the Companies (Shareholders' Rights) Regulations 2009 and the implementation on 1 October 2009 of the last parts of the Companies Act 2006.

The principal changes introduced in the New Articles are summarised in Appendix A of this document. Other changes, which are of a minor, technical or clarifying nature and also some more changes which merely reflect changes made by the Companies Act 2006 and the Companies (Shareholders' Rights) Regulations 2009, have not been noted in Appendix A. The New Articles showing all the changes to the current articles are available for inspection, as noted on page 18 of this document.

#### Amendment to the Rules of the Management Incentive Plan

**Resolution 12:** The remuneration committee of the board of Directors (the "Committee") has recently undertaken a comprehensive review of all aspects of the Company's executive remuneration arrangements. The Committee has, since 10 February 2009, operated the 2009 Management Incentive Plan (MIP) in relation to employees below Board and senior executive level, to whom awards, in the form

of either nil cost options or conditional awards, have been made over existing Shares. The Committee proposes to extend the use of the MIP over new issue Shares and therefore seeks Shareholder approval for the rules of the MIP. MIP Awards enable the Company to provide an effective retention tool for those key employees and the Company intends to continue making annual MIP Awards across this group of individuals. The MIP Awards vest two years after the date of award (being approximately three years after the commencement of the financial year to which the awards relate), subject to the participant remaining in employment with the Group during this period. Once MIP Awards have been made, the continued employment requirement is the only condition for vesting.

## Waiver of Rule 9 of Takeover Code - Purchase of own Shares

**Resolution 13:** The purpose of this resolution is to seek the approval of Independent Shareholders to a waiver, which the Panel has agreed to give (subject to such approval, to be sought by way of a vote taken by poll), of the obligation that might otherwise arise under Rule 9 of the Takeover Code for the Concert Party to make a mandatory offer for the Ordinary Shares not already owned by it as a result of repurchase of Ordinary Shares by the Company. Under Resolution 9 the Company is seeking the authority to make market purchases of up to 19,274,311 Shares. Your Directors believe that it is advantageous for the Company to have the flexibility to make market purchases of its own Shares, and if that resolution is passed will only exercise this authority if they are satisfied that it would be in the interests of Shareholders generally. The Concert Party currently holds 34.23 per cent. of the Company's issued share capital. Were the Company to exercise the buy-back authority to the exclusion of the Concert Party such that the Concert Party maintained its current shareholding, that would result in the Concert Party's percentage interest in the Company's issued share capital increasing to 38.21 per cent. (assuming that all Existing LTIP Awards vest in full, all Existing MIP Awards vest in full and all Options held by members of the Concert Party are exercised and the resulting Ordinary Shares are retained, but not including the Share Awards proposed to be granted following the approval of Resolution 14). Any such percentage increase in its interest would trigger an obligation on the part of the Concert Party to make an offer for the entire share capital of the Company.

Please see the further disclosures on the Takeover Code and the Concert Party set out on pages 5 to 10 of this document.

## Waiver of Rule 9 of Takeover Code - LTIP Awards and MIP Awards

**Resolution 14:** The purpose of this resolution is to seek the approval of Independent Shareholders to a waiver, which the Panel has agreed to give (subject to such approval, to be sought by way of a vote taken by poll), of the obligation that might otherwise arise under Rule 9 of the Takeover Code for the Concert Party to make a mandatory offer for the Ordinary Shares not already owned by it as a result of the grant (and subsequent vesting) of 175,200 LTIP Awards and up to 4,500 MIP Awards to Executive Directors and certain other key managers.

## Takeover Code

The Takeover Code is issued and administered by the Panel and applies to the Company because it is a public company which has its registered office in the United Kingdom and its securities admitted to the Official List. The Takeover Code and the Panel operate principally to ensure fair and equal treatment of Shareholders in relation to takeovers, and also provide an orderly framework within which takeovers are conducted.

Under Rule 9 of the Takeover Code, any person who acquires an interest (as defined in the Takeover Code) in Shares which, taken together with Shares in which he is already interested and in which persons acting in concert with him are interested, carry 30 per cent. or more of the voting rights of a company which is subject to the Takeover Code, is normally required to make a general offer to all the remaining Shareholders to acquire their Shares.

Similarly, when any person, together with persons acting in concert with him, is interested in Shares which in the aggregate carry not less than 30 per cent. of the voting rights of such a company but does not hold Shares carrying more than 50 per cent. of such voting rights, a general offer will normally be required if any further interests in Shares are acquired by any such person.

An offer under Rule 9 must be made in cash and at the highest price paid by the person required to make the offer, or any person acting in concert with him, for any interest in Shares of the company during the 12 months prior to the announcement of the offer.

## The Concert Party

Darhold holds 57,183,028 Ordinary Shares which, as at 7 April 2010 (the latest practicable date prior to the posting of this document), represented approximately 29.67 per cent. of the issued share capital of the Company. In their capacity as Directors of the Company and as directors and shareholders of Darhold, Samih Darwazah, Said Darwazah and Mazen Darwazah are accordingly deemed to be acting in concert with Darhold in relation to the Company. Additionally, each of the persons named in the table below, and the footnotes to the table, is deemed to be acting in concert with the others as they are either shareholders of Darhold or are considered to be part of the Concert Party for other reasons referred to below.

As at 7 April 2010, the latest practicable date prior to the posting of this document, each principal member of the Concert Party owned that number of Ordinary Shares and that number of Options and Share Awards shown in the table below and the total number of Ordinary Shares held by the Concert Party was 65,969,712, representing 34.23 per cent of the Company's issued share capital.

In 2006, the Panel agreed, with the approval of Independent Shareholders, to waive the requirement for the Concert Party to make a mandatory offer to Independent Shareholders as would otherwise have arisen under Rule 9 of the Takeover Code as a result of the exercise of previously awarded options. At the date of the notice of annual general meeting in 2006, 664,000 of these options remained unexercised. On full exercise of Options then remaining, the Concert Party would have held 66,761,758 Ordinary Shares, which at that time represented 35.09 per cent. of the Company's share capital enlarged by the issue of Ordinary Shares pursuant to the exercise of such Options.

In 2007, the Panel agreed, with the approval of Independent Shareholders, to waive the requirement for the Concert Party to make a mandatory offer to Independent Shareholders as would otherwise have arisen under Rule 9 of the Takeover Code as a result of the grant and subsequent vesting of up to 437,141 LTIP Awards. Following such approval, the 2007/8 LTIP Awards and Option grants of 12,500 Shares were made by the Company to members of the Concert Party during 2007 and 2008. Assuming that all 2007/8 LTIP Awards vest in full (and the resulting Ordinary Shares are retained), and that all remaining Options held by members of the Concert Party at the date of the notice of annual general meeting in 2007 were to be fully exercised and the resulting Ordinary Shares retained by the Concert Party members, the Concert Party would have held, in aggregate, interests over 67,073,258 Ordinary Shares, which at that time represented 35.19 per cent of the issued share capital of the Company (as enlarged by the Option Exercises by the Concert Party and the issue of Ordinary Shares to members of the Concert Party pursuant to the 2007/8 LTIP Awards, but assuming no other issue of Ordinary Shares).

In 2009, the Panel agreed, with the approval of Independent Shareholders, to waive the requirement for the Concert Party to make a mandatory offer to Independent Shareholders as would otherwise have arisen under Rule 9 of the Takeover Code as a result of the grant and subsequent vesting of up to 200,000 LTIP Awards and 3,000 MIP Awards. Following such approval, the 2009 LTIP Awards and the Existing MIP Awards were made by the Company to members of the Concert Party. Assuming that all Existing LTIP Awards vest in full (and the resulting Ordinary Shares are retained), and that all remaining Options held by members of the Concert Party at the date of the notice annual of general meeting in 2009 were to be fully exercised and the resulting Ordinary Shares retained by the Concert Party members, the Concert Party would have held, in aggregate, interests over 67,276,258 Ordinary Shares, which at that time represented 35.26 per cent of the issued share capital of the Company (as enlarged by the Option Exercises by the Concert Party and the issue of Ordinary Shares to members of the Concert Party pursuant to the Existing LTIP Awards and Existing MIP Awards, but assuming no other issue of Ordinary Shares).

Darhold is a vehicle used by the Concert Party to hold Shares in the Company and therefore all shareholders of Darhold are deemed to comprise part of the Concert Party, whether or not they directly own Shares in the Company. In addition, the Concert Party includes close family relations of shareholders in Darhold who themselves own Shares directly in the Company. Mariana Melhem and Riham Khair are wives of shareholders of Darhold. Zahi Darwazah & Co is a company owned by family members related to Samih Darwazah. Tala, Haya and Faisal Al-Husry are children of "Mohammed Ali" Khaldoun Al-Husry. Save for members which are companies, all the members of the Concert Party are therefore either shareholders in Darhold or close relatives of such shareholders.

The table below identifies all of the directors of Darhold; it also includes all the members of the Concert Party, including directors of Darhold, shareholders of Darhold and other individuals deemed to comprise part of the Concert Party. Substantially all of Darhold's assets consist of its shareholding in the Company.

Name of Concert Party Member	Number of Ordinary Shares	Perentage of issued Ordinary Shares	Number of Options remaining	Max no.of Ordinary Shares from Existing LTIP Awards	Max no. of Ordinary Shares from Existing MIP Awards	Max no of Ordinary Shares to be granted pursuant to Share Awards in 2010	Enlarged number of Ordinary Shares	Percentage of enlarged share capital	Percentage of Darhold owned (above 5 per cent only)
Darhold Limited	57,183,028	29.668%	_	_	_	_	57,183,028	29.562%	_
Samih Taleb Mahmoud Darwazah <sup>2</sup>	2,515,450	1.305%	_	_	_	_	2,515,450	1.300%	16.52%
Said Samih Darwazah <sup>2</sup>	413,445	0.215%	_	315,000	_	105,100	833,545	0.431%	18.12%
Mazen Samih Taleb Darwazah <sup>2</sup>	986,591	0.512%	_	179,000	_	70,100	1,235,691	0.639%	10.93%
"Mohammed Ali" Khaldoun Al-Husry	1,109,748	0.576%	_	_	_	_	1,109,748	0.574%	7.75%
Mohammed Mahmoud Mohammed Saffouri <sup>2</sup>	245,000	0.127%	_	_	_	_	245,000	0.127%	7.75%
Bashir Yusuf Moh'd Al-Alami <sup>2,3</sup>	31,600	0.016%	_	_	_	_	31,600	0.016%	
May Samih T. Darwazah	7,549	0.004%	_	_	_	_	7,549	0.004%	
Moh'd T.M. Darwazah <sup>3</sup>	5,000	0.003%	_	_	_	_	5,000	0.003%	
Hana Samih Taleb Darwazah <sup>3</sup>	3,551	0.002%	12,500	5,000	3,000	4,500	28,551	0.015%	38.93%
Areej Samir Abdel Razzaq Qutob³	6,016	0.003%	_	_	_	_	6,016	0.003%	
Nirah S A Qutob <sup>3</sup>	1,282	0.001%	_	_	_	_	1,282	0.001%	
Other members of Darho	old <sup>4</sup> —	_	_	_	_	_	_	_	
Riham Khair	35,000	0.018%	_	_	_	_	35,000	0.018%	
Zahi Darwazah & Co.	2,726,776	1.415%	_	_	_	_	2,726,776	1.410%	
Tala Ali Al-Husry	17,688	0.009%	_	_	_	_	17,688	0.009%	
Haya Ali Al-Husry	17,688	0.009%	_	_	_	_	17,688	0.009%	
Faisal Sati Ali Al-Husry	17,688	0.009%	_	_	_	_	17,688	0.009%	_
Mariana Melhem	646,612	0.335%	_	_	_	_	646,612	0.334%	
TOTAL	65,969,712	34.23%	12,500	499,000	3,000	179,700	66,663,912	34.46%	100%

Assumes that 175,200 LTIP Awards and the maximum number of MIP Awards are granted to members of Concert Party and vest in full and are retained, all Existing LTIP Awards and MIP Awards held by members of the Concert Party vest in full and are retained, all Options held by members of the Concert Party are exercised in full and are retained and no other Ordinary Shares are issued, including in respect of Options held by other people.

- <sup>2</sup> Directors of Darhold Limited.
- <sup>3</sup> Each of Moh'd T. M. Darwazah, May Samih T. Darwazah, Bashir Yusuf Moh'd Al-Alami, Hana Samih Darwazah, Areej Samir Abdel Razzaq Qutob and Nirah S A Qutob hold less than 5 percent of the voting rights of Darhold.
- Each of the following individually holds less than 5 percent of the voting rights of Darhold:

Samih Said Darwazah
Maher Khaled Taleb Darwazeh
Saad Khaled Taleb Darwazeh
Nadera Taleb Mahmoud Darwazeh
Ahmad Khaled Taleb Darwazah
Lara M. T. Darwazeh
Maha Khaled Taleb Darwazeh
Sana Khaled Taleb Darwazeh
Salam Khaled Taleb Darwazeh
Faisal Moh'd T. Darwazeh
Taleb Khaled Taleb Darwazah
Walid Mazen Samih Darwazah
Wasoud Abdel Hamid Masoud Abdel Majjd
Karim Abdel Hamid Masoud Abdel Majjd
Basel Mohamuod Mohammed Saffouri

Qamar Taleb Mahmoud Darwazah
Linda Taleb Mahmoud Darwazah
Karim Saad Khaled Taleb Darwazah
Huda (Moh'd Ali) Othman Bdair
Khalid Bashir Yousef Alami
Ziyad Bashir Yousef Alami
Ghassan Bashir Yousef Alami
Lina Abdelrahim Hasan Abwanini
Seema Saad Khaled Darwazeh
Linda GJ Pinsonneault
Tareq Mazen Samih Darwazah
Samer Samir Abdel Razzaq Qutob
Khaled Abdel Hamid Masoud Abdel Majjd
Fathiya Hasan Mohammed Saffouri
Tamer Mohammed Taleb Darwazah

The combined holding of these individuals in Darhold Limited is 38.93 per cent.

## Proposed LTIP Awards

The Company believes that LTIP Awards enable it to provide a competitive incentive and retention tool which is also cost effective in respect of both shareholder dilution and income statement expense. The Remuneration Committee intends to make annual LTIP Awards to Executive Directors. Each LTIP Award has performance conditions attached which demonstrates the Remuneration Committee's desire to correlate incentive arrangements with the achievement of substantial performance. In 2010 the Remuneration Committee is proposing to grant Said Darwazah an LTIP Award over 105,100 Ordinary Shares and Mazen Darwazah an LTIP Award over 70,100 Ordinary Shares (both are members of the Concert Party).

## Proposed MIP Awards

The Company also believes in the importance of providing long term incentives to the key management below senior management who are the future of the business. MIP Awards enable the Company to provide an effective retention tool for these executives and the Company intends to make annual MIP Awards across this group of individuals. Participants will be notified of a maximum monetary entitlement, being a percentage of salary, the value of which will be awarded in the form of nil cost options over Shares, based on the executive's performance against individual and Group KPIs. The MIP Awards vest two years after the date of award (being approximately three years after the commencement of the financial year to which the awards relate), subject to the participant remaining in employment with the Group during this period. Once MIP Awards have been made, the continued employment requirement is the only condition for vesting.

The Company wishes to grant MIP Awards to Mrs Hana Darwazah, a member of the Concert Party, and is proposing a MIP Award that could vest over a maximum of 4,500 Ordinary Shares.

#### Effects of the Share Awards

The grant of LTIP Awards and MIP Awards in respect of which the Waiver (subject to Independent Shareholder approval) has been given will not increase the interests of the Concert Party to above 34.46 per cent. of the voting rights of the Company (assuming that all grants of Share Awards in 2010 and Existing LTIP Awards vest in full, that all grants of Existing MIP Awards vest in full and that all Options currently held by members of the Concert Party were to be fully exercised and the resulting Ordinary Shares were in each case retained by the Concert Party members).

Each of Said Darwazah, Mazen Darwazah and Hana Darwazah are members of the Concert Party and consequently the receipt by them of Ordinary Shares on vesting of Share Awards could give rise to an obligation pursuant to Rule 9 of the Takeover Code to make a mandatory offer to acquire the Ordinary Shares not owned by the Concert Party. The Independent Directors consider that it would undermine the purpose for which the Share Awards are granted to require such an offer to be made and accordingly are seeking a waiver of that obligation from Independent Shareholders for LTIP Awards to be granted to Said Darwazah and Mazen Darwazah in respect of 175,200 Ordinary Shares in aggregate and for MIP Awards to be granted to Hana Darwazah in respect of up to 4,500 Ordinary Shares.

Assuming that Share Awards are made in respect of the full number of Shares referred to above, that all such grants vest in full, that all grants of Existing LTIP Awards vest in full, that all grants of Existing MIP Awards vest in full and that all Options currently held by members of the Concert Party were to be fully exercised and the resulting Ordinary Shares were in each case retained by the Concert Party members, the Concert Party would hold, in aggregate, interests over 66,663,912 Ordinary Shares, representing 34.46 per cent. of the issued share capital of the Company (as enlarged by the Existing LTIP Awards, Existing MIP Awards and Option Exercises by members of the Concert Party and the issue of Ordinary Shares pursuant to the Share Awards referred to above, but assuming no other issue of Shares) versus 34.40 per cent. of the issued share capital of the Company on a similar basis, prior to the grant of such Share Awards.

## Waiver of the obligation to make a general offer under Rule 9 of the Takeover Code

The vesting of the LTIP Awards and the MIP Awards made in 2010 (together with the Existing LTIP Awards, Existing MIP Awards and Option Exercises) would increase the aggregate shareholding of the Concert Party in the Company to 34.46 per cent. and thereby trigger an obligation on the part of the Concert Party, under Rule 9 of the Takeover Code, to make a general offer to all Shareholders to purchase their Ordinary Shares.

The Panel has agreed, subject to Resolution 14 being passed on a poll by Independent Shareholders at the AGM, to waive the requirement for the Concert Party to make a general offer to the Independent Shareholders as would otherwise arise under Rule 9 of the Takeover Code as a result of the grant and/or vesting of an aggregate of 175,200 LTIP Awards to Said Darwazah and Mazen Darwazah and up to 4,500 MIP Awards to Hana Darwazah. The members of the Concert Party may attend the AGM but will not be entitled to vote on this Whitewash Resolution.

Pursuant to its obligations under the Takeover Code, the Company will announce the grant of Share Awards made from time to time together with their effect on the overall deemed control of the Concert Party.

Following any vesting of Shares pursuant to the Existing LTIP Awards, the Existing MIP Awards Option Exercises and Share Awards referred to above, the Concert Party will in aggregate hold more than 30 per cent. but less than 50 per cent. of the voting share capital of the Company and, for so long as the members of the Concert Party continue to be treated as acting in concert for the purposes of the Takeover Code any further increase by the Concert Party of its percentage interest in the Company would be subject to the provisions of Rule 9 of the Takeover Code. Were the members of the Concert Party to cease to be treated as acting in concert, there would not currently be a prohibition on Darhold Limited increasing its percentage interest in the Company (subject to the provisions of Rule 9 of the Takeover Code) as it does not hold over 30 per cent. of the voting share capital of the Company on its own. In such circumstances, Darhold Limited could therefore increase its percentage interest in the Company up to a total of 29.99 per cent. in aggregate without triggering an obligation under Rule 9 of the Takeover Code to make a takeover offer in respect of the Company.

### Interaction of Share Awards and purchase of own Shares

The maximum vesting of the Share Awards (together with the Existing LTIP Awards, Existing MIP Awards and Option Exercises) could increase the aggregate shareholding of the Concert Party in the Company by a total of 694,200 Ordinary Shares, with the effect of increasing the holding of the Concert Party to 34.46 per cent.

If the maximum repurchase of Ordinary Shares authorised under Resolution 9 was made and the Concert Party did not sell any Shares in the repurchase, this would increase the aggregate shareholding of the Concert Party in the Company to 38.21 per cent. (assuming that all Existing LTIP Awards and Existing MIP Awards vest in full and all Options held by members of the Concert Party are exercised and the resulting Ordinary Shares are retained but the Share Awards proposed in Resolution 14 were not granted).

If the maximum repurchase of Ordinary Shares authorised was carried out by the Company and also the maximum number of Share Awards proposed in Resolution 14 vested, together with the Existing LTIP Awards, the Existing MIP Awards and Option Exercises these changes would increase the aggregate shareholding of the Concert Party in the Company to 38.28 per cent. (assuming that the Concert Party did not sell any Ordinary Shares in the repurchase of Ordinary Shares and assuming no other issue of Ordinary Shares).

#### Intentions of the members of the Concert Party

The members of the Concert Party have confirmed that it would be their intention that, following any increase in their proportionate shareholding as a result of the grant of the Share Awards referred to above, the business of the Company would be continued in substantially the same manner as at present, with no major changes, no likely redeployment of the Company's fixed assets and no likely repercussions on employment and the location of the Company's business. The members of the Concert Party are also not intending to change the existing employment rights, including pension rights, of any of the employees of the Company.

#### **FURTHER INFORMATION**

Your attention is drawn to the remainder of this document which contains further information relating to the Company and the members of the Concert Party. Financial information on the Company is set out in the Company's annual report and accounts for the year ended 31 December 2009, with which this document has been posted.

## **RECOMMENDATION**

The Independent Directors, who have been so advised by Centerview Partners, consider that the Waiver, the granting of the Share Awards and the Company having the flexibility to effect the Buyback are fair and reasonable and in the best interests of Independent Shareholders and the Company as a whole. In providing its advice, Centerview Partners has taken into account the Independent Directors' commercial assessments.

Accordingly, the Independent Directors unanimously recommend Independent Shareholders to vote in favour of the Whitewash Resolutions at the AGM, as they intend to do in respect of their entire holdings which amount to 47,566 Ordinary Shares, representing approximately 0.025 per cent. of the Company's issued share capital.

Your Directors as a whole believe that the other proposals above are in the best interests of the Company and its Shareholders and unanimously recommend that you vote in favour of Resolutions 1 to 12 as they intend to do in respect of their entire holdings which amount to 5,072,800 Ordinary Shares, representing approximately 2.632 per cent. of the Company's issued share capital.

Yours faithfully

Samih Darwazah Chairman

#### ADDITIONAL INFORMATION

## 1. RESPONSIBILITY

- 1.1 The Directors, whose names appear in paragraph 2.1 below, accept responsibility for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information relating to the Company contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information.
- 1.2 The directors of Darhold whose names appear in paragraph 2.2 below accept responsibility for the information relating to the Concert Party contained in this document. To the best of the knowledge and belief of the directors of Darhold (who have taken all reasonable care to ensure that such is the case) the information relating to the Concert Party contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information.

#### 2. THE DIRECTORS OF THE COMPANY AND DARHOLD

2.1 The current Directors of the Company, whose registered office is 13 Hanover Square, London W1S 1HL, are:

Samih Darwazah (Chairman)
Said Darwazah (Chief Executive Officer)
Mazen Darwazah (Vice-Chairman and Director)
Ali Al-Husry (Non-Executive Director)
Michael Ashton (Non-Executive Director)
Breffni Byrne (Non-Executive Director)
Ronald Goode (Non-Executive Director)
Sir David Rowe-Ham (Non-Executive Director)

2.2 The current directors of Darhold Limited, a privately held company incorporated in Jersey with company number 89009, with its registered office situated at 47 Esplande, St. Helier, JE1 0BD, Jersey are:

Samih Darwazah Said Darwazah Mazen Darwazah Bashir Al Alami Mohammed Saffouri

Substantially all of Darhold's assets consist of its shareholding in the Company. The shareholdings of Concert Party members who hold more than 5 per cent. of Darhold are set out in the table on page 7 of this document.

#### 3. INTERESTS AND DEALINGS

- 3.1 Save as disclosed in the table in the explanatory notes in respect of Resolution 14, as at 7 April 2010 (being the latest practicable date prior to the publication of this document), neither the Company nor any associate of the Company, nor any pension fund or employee benefit trust or connected adviser (or any person controlling or controlled by a connected adviser) of the Company or of any of its associates had any interest in Darhold.
- 3.2 As at 7 April 2010 (being the latest practicable date prior to the publication of this document), the interests of the Directors and of their immediate families and of persons connected with the Directors (within the meaning of Section 252 of the CA2006) in Ordinary Shares were as follows:

Name	Number of Ordinary Shares	Percentage of current issued share capital	Number of Options held	Number of LTIPs held
Samih Darwazah	2,515,450	1.31	_	_
Mazen Darwazah	986,591	0.51	_	179,000
Said Darwazah	413,445	0.21	_	315,000
Ali Al-Husry	1,109,748	0.58	_	_
Breffni Byrne	10,000	<0.01	_	_
Michael Ashton	18,566	<0.01	_	_
Sir David Rowe-Ham	10,000	<0.01	_	_
Ronald Goode	9,000	<0.01		_

Mariana Melhem, who holds 646,612 Ordinary Shares, is a connected person of Said Darwazah. Faisal Sati Ali Al-Husry, who holds 17,688 Ordinary Shares, is a connected person of Ali Al-Husry.

On 15 April 2009, Mazen Darwazah was allotted 160,000 Ordinary Shares pursuant to the exercise of Options under the Hikma Pharmaceuticals 2004 Stock Option Plan (the "Plan") at an exercise price of US\$0.9075 per Ordinary Share. Mr Darwazah paid the exercise price in full and retained all of the Ordinary Shares allotted. On 14 October 2009 Samih Darwazah was allotted 320,000 Ordinary Shares pursuant to the exercise of Options under the Plan at an exercise price of US\$0.9075 per Ordinary Share. The exercise price was paid in full and Mr Darwazah retained all of the Ordinary Shares allotted. On 27 November 2009 Mazen Darwazah was allotted 160,000 Ordinary Shares pursuant to the exercise of Options under the Plan at an exercise price of US\$0.9075 per Ordinary Share. Mr Darwazah paid the exercise price in full and sold 11,000 of the Ordinary Shares allotted at a share price of 504.5p. On 15 December 2009 Mr M Darwazah sold a further 100,000 at a share price of 515p.

## The Concert Party

3.3 In addition to the dealings by members of the Concert Party set out in paragraph 3.2 above, the following dealings by members of the Concert Party have taken place during the period from 7 April 2009 until the date of this document:

			Price per	
		Type of	Share (GBP	Number of
Name	Date	transaction	unless state)	Shares
Zahi Darwazah &. Co.	22 July 2009	Sale of Shares	4.90	31,531
	23 July 2009	Sale of Shares	4.55	50,000
	23 July 2009	Sale of Shares	4.56	18,469
	24 July 2009	Sale of Shares	4.64	50,000
	27 July 2009	Sale of Shares	4.70	25,000
	10 September 2009	Sale of Shares	4.57	25,000
	01 October 2009	Sale of Shares	4.63	50,000
	08 October 2009	Sale of Shares	4.70	1,219
	09 October 2009	Sale of Shares	4.65	48,781
	13 October 2009	Sale of Shares	4.65	907
	14 October 2009	Sale of Shares	4.70	4,946
	14 October 2009	Sale of Shares	4.69	50,000
	14 October 2009	Sale of Shares	4.65	49,093
	15 October 2009	Sale of Shares	4.70	45,054
	19 November 2009	Sale of Shares	5.17	15,217
		Acquisition		
	02 December 2009	of Shares	4.84	16,000
	07 December 2009	Sale of Shares	5.02	25,000
	18 December 2009	Sale of Shares	5.17	34,783
	22 December 2009	Sale of Shares	5.24	25,000
	22 December 2009	Sale of Shares	5.24	50,000
	19 January 2010	Sale of Shares	5.19	25,000
Mohammed Saffouri	04 January 2009	Sale of Shares	3.53	25,000
	14 October 2009	Exercise of Options	\$0.9075	16,000
	14 October 2009	Sale of Shares	4.69	16,000
Moh'd TM Darwazah	11 March 2009	Sale of Shares	4.71	2,500
	19 April 2009	Sale of Shares	3.93	2,316
	05 June 2009	Sale of Shares	4.15	1,684
	13 August 2009	Sale of Shares	4.71	2,500
	04 September 2009	Sale of Shares	3.78	3,000
	04 September 2009	Sale of Shares	3.75	3,000
	16 November 2009	Sale of Shares	5.05	2,500
	08 December 2009	Sale of Shares	4.69	2,500
May Samih T. Darwazah	14 December 2009	Exercise of Options	\$0.9075	4,000
•	14 December 2009	Sale of Shares	5.11	451
Hana Samih Taleb				
Darwazah	21 December 2009	Exercise of Options	\$0.9075	4,000
	21 December 2009	Sale of Shares	5.07	449
Nirah S A Qutob	01 December 2010	Sale of Shares	5.15	750
Riham Khair	14 January 2010	Sale of Shares	5.17	5,000

- 3.4 As at 7 April 2010 (being the latest practicable date prior to the publication of this document), there are no interests in relevant securities of the Company owned or controlled by a subsidiary of the Company, by an associated company of the Company or any of its subsidiaries or by an associated company of any such company.
- 3.5 As at 7 April 2010 (being the latest practicable date prior to the publication of this document), there are no interests in relevant securities of the Company which are managed on a discretionary basis by fund managers (other than exempt fund managers) connected with the Company.

3.6 Save as disclosed in this document neither any member of the Concert Party, nor any directors of Darhold, nor any person acting in concert with any member of the Concert Party, nor any person with whom any member of the Concert Party or any person acting in concert with any members of the Concert Party has an arrangement, has any interests in the issued share capital of the Company nor have they had any dealings in or borrowed or lent relevant securities in the 12 months prior to the date of this document.

## 3.7 Other interests and dealings

- (a) Other than the holdings and dealings as set out in the tables on pages 12 and 13 paragraphs 3.2 and 3.3 above, no director or any person acting in concert with a director is interested in any relevant securities of the Company or has dealt in any such securities during the period from 7 April 2009 until the date of this document;
- (b) As at 7 April 2010, being the latest practicable date prior to the posting of this document, Centerview Partners is not interested in any relevant securities of the Company;
- (c) As at 7 April 2010, being the latest practicable date prior to the posting of this document, neither
  - (i) any subsidiary of the Company, nor any pension fund of the Company (other than as stated in paragraph 3.8 below) nor any of its subsidiaries, nor any bank, stockbroker or other financial or professional adviser of the Company (other than an exempt marketmaker), including any person controlling, controlled by or under the same control as any such bank, stockbroker or financial or other professional adviser; nor
  - (ii) any discretionary fund manager (other than an exempt fund manager) connected with the Company;

has any interests, right to subscribe or short positions in any relevant securities of the Company.

- 3.8 **Employee Benefit Trusts:** As at 7 April 2010, being the latest practicable date prior to the publication of this document:
  - (a) The Hikma Pharmaceuticals Employees Savings Fund held 78,381 Ordinary Shares, representing approximately 0.04 per cent. of the current issued share capital of the Company; and
  - (b) The Hikma Pharmaceuticals Employee Benefit Trust held 1,150,000 Ordinary Shares, representing approximately 0.60 per cent. of the current issued share capital of the Company.
- 3.9 Other than as disclosed above or referred to in this document, as at 7 April 2010 (being the latest practicable date prior to the publication of this document):
  - (a) no associate of the Company has any interests, rights to subscribe or short positions in the Ordinary Shares;
  - (b) no pension fund of the Company or of any associate of the Company has any interests, rights to subscribe or short positions in the Ordinary Shares;
  - (c) no employee benefit trust or of any associate of the Company has any interests, rights to subscribe or short positions in the Ordinary Shares;
  - (d) no connected adviser of the Company or of any associate of the Company, or of any Concert Party of the Company (other than as an exempt market-maker) has any interests, rights to subscribe or short positions in the Ordinary Shares;
  - (e) no persons controlling, controlled by or under the same control as a connected adviser or of an associate of the Company or of a Concert Party of the Company has any interests, rights to subscribe or short positions in the Ordinary Shares;
  - (f) no member of the Concert Party or any person acting in concert with them or any director of Darhold has any interests, rights to subscribe or short positions in any Ordinary Shares; and
  - (g) no loan or guarantee has been granted or provided by the Company to any director or any person connected with them.

#### 4. DIRECTORS' SERVICE AGREEMENTS

Said Darwazah and Mazen Darwazah are employed by the Group pursuant to service agreements, dated 25 May 2006 and 1 July, 2007, respectively, which are ongoing unless terminated by at least 12 months' written notice. In the event of such termination, salary and benefits will be payable during the notice period. There is, however, no automatic entitlement to bonus payments or share incentive grants during the period of notice other than in accordance with the rules of the Company's relevant incentive plan. In addition to the basic salary set out below, each Director is capable of receiving an annual cash performance bonus of up to 100 per cent. of basic salary in accordance with the Group's remuneration policy. Furthermore, each Director is entitled to participate in the LTIP, by receiving awards of up to 300 per cent. of basic salary in any given year (but with a functional ceiling of awards of 200 per cent. in accordance with the Group's remuneration policy). The Directors participate in the Hikma Pharmaceuticals Defined Contribution Retirement Benefit Plan in accordance with the rules of the Benefit Plan relevant to employees of the Group based in Jordan, and are provided with the normal benefits in kind for executives of this level in a company of Hikma's size. There are no special provisions in the contracts of employment extending notice periods on a change of control, liquidation of the Company or cessation of employment.

Name	Basic Salary (2009)
Said Darwazah	US\$ 630,000
Mazen Darwazah	US\$ 420,000

The salaries of Said Darwazah and Mazen Darwazah have remained unchanged for 2010. No other amendments to the service agreements have been made in the six months prior to the date of this document.

4.2 The Non-Executive Directors have each been appointed to the Board under letters of appointment dated as summarised below. Under the terms of their appointment, as subsequently amended, the Non-Executive Directors are paid the following annual fees:

Name	Date of original Appointment Letter	Effective Date of original appointment	Previous Fees (£)	Revised Fees (£)
Samih Darwazah	17 July 2007	1 July 2007	157,500	157,500
Ali Al-Husry	1 November 2005	14 October 2005	60,000	63,000
Michael Ashton	20 October 2005	14 October 2005	67,500	78,000
Breffni Byrne	14 October 2005	14 October 2005	75,000	85,500
Sir David Rowe-Ham	27 October 2005	14 October 2005	67,500	78,000
Ronald Goode	12 December 2006	12 December 2006	60,000	70,500

4.3 The annual fees payable to the Non-Executive Directors for the performance of their duties were revised as set out in the table in paragraph 4.2 above, with effect from 1 January 2010. Other than this, no amendments have been made to any such letters of appointment during the six months preceding the date of this document.

## 5. MATERIAL CONTRACTS

5.1 No contracts have been entered into by the Company or any of its subsidiaries, other than in the ordinary course of business, within the period of two years prior to the publication of this document which are or may be material.

#### 6. HISTORICAL MARKET VALUE OF ORDINARY SHARES

The following table shows the closing middle market quotations for an Ordinary Share (as derived from the London Stock Exchange Daily Official List) for the first dealing day in each of the six months before the date of this document and for 6 April 2010 (being the latest practicable date before the publication of this document).

Date	Price per Ordinary Share (pence)		
2 November 2009	470p		
1 December 2009	502p		
4 January 2010	516.5p		
1 February 2010	549.50p		
1 March 2010	564.50p		
1 April 2010	635p		
6 April 2010	643.50p		

#### 7. GENERAL

- 7.1 Centerview Partners has given and has not withdrawn its written consent to the issue of this document with the inclusion herein of the references to its name and its advice to the Directors in the form and context in which it appears.
- 7.2 There is no agreement, arrangement, or understanding (including any compensation arrangement) between the members of the Concert Party or any person acting in concert with them, and any of the Directors, recent directors of the Company, Shareholders or recent Shareholders of the Company having any connection with or dependence upon the grant of the LTIP Awards and MIP Awards set out in this document, or having any connection with or dependence upon the Company having the flexibility to enter into the Buyback.
- 7.3 No agreement, arrangement or understanding exists whereby any Ordinary Shares acquired pursuant to the vesting of the LTIP Awards or the MIP Awards will be transferred to any other person. Any Shares acquired by the Company under the Buyback if it does take place will be cancelled by the Company or held as treasury shares and there is no agreement, arrangement or understanding to transfer such Shares to any other person.
- 7.4 Save as referred to in the section entitled "Outlook" in the annual report and accounts of the Group posted with this document there has been no material change in the financial or trading position of the Company since 31 December 2009. Information on the nature of the Company's business and the Company's financial and trading prospects can be found in the Company Annual Report & Accounts 2009, Business and Financial Review on pages 28 to 41. If you are reading this document in hard copy, please enter the below web address in your web browser to be brought to the relevant document. If you are reading this document in soft copy, please click on the web address below to be brought to the relevant document.

http://www.hikma.com/investorrelations/financialresults/?year=2009

7.5 All information relating to the financial position of the Group required by Rules 24.2(a) and 24.2(c) of the City Code on Takeovers and Mergers may be found in the audited consolidated accounts for the Company for the financial years ended 31 December 2007, 2008 and 2009, which are on display (see paragraph 8 below). If you wish to receive a hard copy of these documents, please contact Investor Relations at 13 Hanover Square, London, W1S 1HL or on 020 7399 2760, or alternatively they can be found on the Company's website at www.hikma.com/investorrelations. No copies of this information will be sent to any person unless requested.

In particular, the information listed below relating to the Company is hereby incorporated by reference into this document:

(a) Turnover, net profit or loss before and after taxation, the charge for tax, extraordinary items, minority interests, the amount absorbed by dividends and earnings and dividends per share for the Company for the three years ended 31 December 2009

Company Annual Report & Accounts 2009, Consolidated Statement of Comprehensive Income on page 77. If you are reading this document in hard copy, please enter the below web address in your web browser to be brought to the relevant document. If you are reading this document in soft copy, please click on the web address below to be brought to the relevant document.

http://www.hikma.com/investorrelations/financialresults/?year=2010

Company annual report & accounts 2008, Consolidated Income Statement on page 95. If you are reading this document in hard copy, please enter the below web address in your web browser to be brought to the relevant document. If you are reading this document in soft copy, please click on the web address below to be brought to the relevant document.

http://www.hikma.com/investorrelations/financialresults/?year=2009

Company annual report & accounts 2007, Consolidated Income Statement on page 56. If you are reading this document in hard copy, please enter the below web address in your web browser to be brought to the relevant document. If you are reading this document in soft copy, please click on the web address below to be brought to the relevant document.

http://www.hikma.com/investorrelations/financialresults/?year=2008

(b) A statement of assets and liabilities as shown in the latest published audited accounts of the Company

Company annual report & accounts 2009, Consolidated Balance Sheet on page 78. If you are reading this document in hard copy, please enter the below web address in your web browser to be brought to the relevant document. If you are reading this document in soft copy, please click on the web address below to be brought to the relevant document.

http://www.hikma.com/investorrelations/financialresults/?year=2010

(c) A cash flow statement as provided in the latest published audited accounts of the Company

Company annual report & accounts 2009, Consolidated Cash Flow Statement on page 81. If you are reading this document in hard copy, please enter the below web address in your web browser to be brought to the relevant document. If you are reading this document in soft copy, please click on the web address below to be brought to the relevant document.

http://www.hikma.com/investorrelations/financialresults/?year=2010

(d) Significant accounting policies together with any points from the notes to the accounts which are of major relevance to an appreciation of the figures.

Company annual report & accounts 2009, Significant Accounting Policies on pages 85 to 91. If you are reading this document in hard copy, please enter the below web address in your web browser to be brought to the relevant document. If you are reading this document in soft copy, please click on the web address below to be brought to the relevant document.

http://www.hikma.com/investorrelations/financialresults/?year=2010

Information relating to (a) to (c) above has not been published in an inflation adjusted form.

- 7.6 The address of each of the members of the Concert Party is c/o Hikma Pharmaceuticals Limited, P.O. Box 182400, 11118 Amman, Jordan.
- 7.7 In this section references to:

"associate" has the meaning ascribed to it in category 1 of the definition of associate in the Takeover Code;

"bank" does not apply to a bank whose sole relationship with the Company is the provision of normal commercial banking services;

"connected adviser" has the meaning ascribed to it in the Takeover Code;

"control" means a holding, or aggregate holding, of shares carrying 30 per cent. or more of the voting rights attributable to the share capital of a company which are currently exercisable at a general meeting, irrespective of whether or not the holding(s) give(s) de facto control.

#### 8. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents will be available for inspection during normal business hours on any weekday (Saturdays and public holidays excepted) at the registered office of the Company at 13 Hanover Square, London, W1S 1HL and on the website of the Company at http://www.hikma.com/investorrelations except for the documents referred to at (c) below up to and including 13 May 2010:

- (a) the memorandum and articles of association of the Company and the proposed New Articles;
- (b) the audited consolidated accounts for the Company for the financial years ended 31 December 2007, 2008 and 2009;
- (c) the service contracts and letters of appointment of each of the Directors;
- (d) the written consent referred to in paragraph 7.2 above; and
- (e) this document.

#### NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of Hikma Pharmaceuticals PLC (the "Company") will be held at Regus, 2nd Floor, Berkeley Square House, Berkeley Square, London, W1J 6BD, United Kingdom, on Thursday 13 May 2010 at 10.30 a.m., to consider and, if thought fit to pass the following resolutions. It is intended to propose resolutions 8 to 11 (inclusive) as special resolutions. All other resolutions will be proposed as ordinary resolutions.

## **Ordinary business**

- 1. To receive the accounts for the financial year ended 31 December 2009, together with the reports of the directors and auditors thereon. **(Resolution 1)**
- To declare a final dividend on the Ordinary Shares of 11 cents per Ordinary Share in respect of the year ended 31 December 2009, payable on 27 May 2010 to Shareholders on the register at the close of business on 16 April 2010. **(Resolution 2)**
- 3. In accordance with article 104 of the Company's articles of association, to reappoint Dr Ronald Goode as a director of the Company. **(Resolution 3)**
- 4. To reappoint Deloitte LLP as auditors of the Company. (Resolution 4)
- 5. To authorise the Directors to set the remuneration of the auditors. (Resolution 5)
- 6. To approve the Remuneration Committee Report for the financial year ended 31 December 2009. (Resolution 6)

## **Special Business**

- 7. That the Directors be generally and unconditionally authorised for the purposes of section 551 of the Companies Act 2006 (the "Act"), to exercise all the powers of the Company to allot relevant securities (as defined in section 551 (3) and (6) of the Act):
  - (a) up to an aggregate nominal amount of £6,424,770; and
  - (b) comprising equity securities (as defined in section 560 of the Act) up to an aggregate nominal amount (when added to any allotments made under (a) above) of £12,849,540 in connection with or pursuant to an offer or invitation by way of a rights issue in favour of holders of Ordinary Shares in proportion (as nearly as practicable) to the respective number of Ordinary Shares held by them on the record date for such allotment, (and holders of any other class of equity securities entitled to participate therein or if the Directors consider it necessary, as permitted by the rights of those securities) but subject to such exclusions or other arrangements as the Directors may consider necessary or appropriate to deal with fractional entitlements, treasury shares, record dates or legal, regulatory or practical difficulties which may arise under the laws of, or the requirements of any regulatory body or stock exchange, in any territory or any other matter whatsoever.

these authorisations to expire at the conclusion of the next annual general meeting of the Company (or if earlier on 30 June 2011), save that the Company may before such expiry make any offer or agreement which would or might require relevant securities to be allotted after such expiry and the Directors may allot relevant securities in pursuance of any such offer or agreement as if the authority conferred hereby had not expired. (**Resolution 7**)

- 8. That subject to the passing of resolution 7 above, the Directors be given power pursuant to section 570 (1) and 573 of the Act to:
  - (a) allot equity securities (as defined in section 560 of the Act) of the Company for cash pursuant to the authority conferred by that resolution; and
  - (b) sell relevant shares (as defined in section 560 (1) of the Act) held by the Company as treasury shares for cash,

as if section 561 of the Act did not apply to any such allotment or sale, provided that this power shall be limited to the allotment of equity securities for cash and the sale of treasury shares:

- (i) in the case of the authority granted under resolution 8(a) above, and otherwise than pursuant to paragraph (ii) of this resolution, up to an aggregate nominal amount of £963,715; and
- (ii) in connection with or pursuant to an offer or invitation (but in the case of the authority granted under resolution 8(a), by way of a rights issue only) in favour of holders of Ordinary Shares in proportion (as nearly as practicable) to the respective number of Ordinary Shares held by them on the record date for such allotment (and holders of any other class of equity securities entitled to participate therein or if the Directors consider it necessary, as permitted by the rights of those securities) but subject to such exclusions or other arrangements as the Directors may consider necessary or appropriate to deal with fractional entitlements, treasury shares, record dates or legal, regulatory or practical difficulties which may arise under the laws of, or the requirements of any regulatory body or stock exchange in, any territory or any other matter whatsoever,

these authorisations to expire at the conclusion of the next annual general meeting of the Company (or, if earlier, on 30 June 2011), save that the Company may before such expiry make any offer or agreement which would or might require equity securities to be allotted, or treasury shares to be sold, after such expiry and the Directors may allot equity securities, or sell treasury shares in pursuance of any such offer or agreement as if the power conferred hereby had not expired. (Resolution 8)

- 9. That the Company is generally and unconditionally authorised for the purposes of section 701 of the Act to make market purchases (within the meaning of section 693(4) of the Act) of any of its Ordinary Shares of 10p each in the capital of the Company on such terms and in such manner as the Directors may from time to time determine, and where such Shares are held as treasury shares, the Company may use them for the purposes of its employee share schemes, provided that:
  - (a) the maximum number of Ordinary Shares which may be purchased is 19,274,311 representing approximately ten per cent. of the issued ordinary share capital as at 7 April 2010;
  - (b) the minimum price which may be paid for each Ordinary Share is ten pence which amount shall be exclusive of expenses, if any;
  - (c) the maximum price which may be paid for each Ordinary Share is an amount equal to 105 per cent. of the average of the middle market quotations for the Ordinary Shares of the Company as derived from the Daily Official List of the London Stock Exchange plc for the five business days immediately preceding the day on which such Share is contracted to be purchased;
  - (d) unless previously renewed, revoked or varied, this authority shall expire at the conclusion of the annual general meeting in 2011 or 30 June 2011, whichever is the earlier; and
  - (e) under this authority the Company may make a contract to purchase Ordinary Shares which would or might be executed wholly or partly after the expiry of this authority, and may make purchases of Ordinary Shares pursuant to it as if this authority had not expired. (Resolution 9)
- 10. That a general meeting of shareholders of the Company other than an annual general meeting may be called on not less than 14 clear days' notice. (**Resolution 10**)

## 11. That:

- (a) the articles of association of the Company be amended by deleting all the provisions of the Company's memorandum of association which, by virtue of section 28 of the Companies Act, are to be treated as provisions of the Company's articles of association; and
- (b) the articles of association produced to the meeting and initialled by the chairman of the meeting for the purpose of identification be adopted as the articles of association of the Company in substitution for, and to the exclusion of, the existing articles of association. (Resolution 11)

#### 12. That:

- (a) The rules of the Hikma Pharmaceuticals PLC 2009 Management Incentive Plan (the "Plan") described in the circular of which the notice containing this resolution forms part and in the form produced in draft to the meeting and for the purpose of identification initialled by the chairman of the meeting, be and hereby approved and adopted; and
- (b) The Directors of the Company be and are hereby authorised (i) to do all such things as may be necessary or desirable to implement the Plan and (ii) to adopt further plans based on the Plan but modified to take account of local tax, exchange control or securities law in overseas territories, provided that any shares made available under such further plans are treated as counting against any limits on individual or overall participation in the Plan. (Resolution 12)
- 13. That the Waiver granted by the Panel of Takeovers and Mergers (described in the circular to shareholders of the Company dated 9 April 2010 (the "Circular")) of any requirements under Rule 9 of the Takeover Code (as defined in the Circular) for the Concert Party (as defined in the Circular) to make a general offer to Shareholders of the Company by reason of any buy back of up to 19,274,311 Ordinary Shares of the Company, as a result of which the aggregate interest of the Concert Party in Ordinary Shares could increase to 38.28 per cent. of the voting rights of the Company, be and is hereby approved. (**Resolution 13**)
- 14. That the Waiver granted by the Panel of Takeovers and Mergers (described in the Circular) of any requirements under Rule 9 of the Takeover Code (as defined in the Circular) for the Concert Party (as defined in the Circular) and persons acting in concert with them to make a general offer to Shareholders of the Company by reason of the issue of up to 179,700 Ordinary Shares to members of the Concert Party pursuant to the grant and vesting of 175,200 LTIP Awards and up to 4,500 MIP Awards (each as defined in the Circular) as a result of which the aggregate interest of the Concert Party in Ordinary Shares would increase to 34.46 per cent. of the voting rights of the Company, be and is hereby approved. (Resolution 14)

By order of the Board Henry Knowles, Company Secretary

9 April 2010

Registered Office:

13 Hanover Square London W1S 1HL United Kingdom

#### **NOTES:**

#### **Proxies**

1. A member entitled to attend and vote may appoint a proxy or proxies who need not be a member of the Company to attend (and on a poll to vote) instead of him or her. A Form of Proxy for the Annual General Meeting is enclosed and should be completed and returned as soon as possible. To be valid, it must reach the Company's registrars, Capita Registrars, Proxy Department, at PXS, 34 Beckenham Road, Beckenham, Kent BR3 4TU no later than 48 hours before the meeting, being 10.30 am on 11 May 2010. A reply-paid envelope has been provided for this purpose for use within the United Kingdom. Alternatively, responses can be faxed to Capita Registrars on +44 208 639 2180. Completion of a Form of Proxy will not preclude a member from attending and voting in person at the meeting should he or she so wish.

## **Electronic proxies**

Alternatively, you may register your proxy appointment and instructions on-line by visiting the
website of Capita Registrars, by logging onto www.capitashareportal.com, where full instructions
are given. In order to register your vote on-line you will need to enter your Investor Code which
appears on the bottom right-hand side of your share certificate.

#### **CREST** electronic proxies

3. CREST members who wish to appoint a proxy or proxies through the CREST electronic proxy appointment service may do so for this Annual General Meeting and any adjournment(s) thereof by using the procedures described in the CREST Manual. CREST personal members or other CREST sponsored members, and those CREST members who have appointed a voting service provider(s), should refer to their CREST sponsor or voting service provider(s), who will be able to take the appropriate action on their behalf.

In order for a proxy appointment or instruction made using the CREST service to be valid, the appropriate CREST message (a "CREST Proxy Instruction") must be properly authenticated in accordance with Euroclear UK & Ireland Limited's specifications and must contain the information required for such instructions, as described in the CREST Manual (available via ww.euroclear. com/CREST). The message, regardless of whether it constitutes the appointment of a proxy or an amendment to the instruction given to a previously appointed proxy, must, in order to be valid, be transmitted so as to be received by the issuer's agent (ID RA10) by 10.30 a.m. on 11 May 2010. For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp applied to the message by the CREST Applications Host) from which the issuer's agent is able to retrieve the message by enquiry to CREST in the manner prescribed by CREST. After this time any change of instructions to proxies appointed through CREST should be communicated to the appointee through other means.

CREST members and, where applicable, their CREST sponsors or voting service providers should note that Euroclear UK & Ireland Limited does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will therefore apply in relation to the input of CREST Proxy Instructions. It is the responsibility of the CREST member concerned to take (or, if the CREST member is a CREST personal member or sponsored member or has appointed a voting service provider(s), to procure that his CREST sponsor or voting service provider(s) take(s)) such action as shall be necessary to ensure that a message is transmitted by means of the CREST system by any particular time. In this connection, CREST members and, where applicable, their CREST sponsors or voting service provider(s) are referred, in particular, to those sections of the CREST Manual concerning practical limitations of the CREST system and timings.

The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.

Appointing a proxy will not prevent a member from attending in person and voting at the meeting should he or she so wish.

## **Documents on display**

4. Copies of service agreements under which Directors of the Company are employed together with copies of the terms and conditions of appointment of non-executive Directors are available

for inspection at the Company's registered office during normal business hours from the date of this Notice until the date of the Annual General Meeting (Saturdays, Sundays and Public holidays excepted) and will be available for inspection at the place of the Annual General Meeting for at least 15 minutes prior to and during the meeting.

#### Right to attend and vote

5. Pursuant to regulation 41 of the Uncertificated Securities Regulations 2001 (SI 2001 No 3755), the Company specifies that in order to have the right to attend and vote at the meeting (and also for the purpose of calculating how many votes a person entitled to attend and vote may cast), a person must be entered on the register of holders of the Ordinary Shares of the Company by no later than 6.00 p.m. on 11 May 2010 or, if the meeting is adjourned, a person must be entered on the register of holders of the Ordinary Shares of the Company by not later than 6.00 p.m. on the day two days prior to the adjourned meeting. Changes to entries on the register after this time shall be disregarded in determining the rights of any person to attend or vote at the meeting.

## **Corporate Members**

6. In order to facilitate voting by corporate representatives at the meeting, arrangements will be put in place at the meeting so that (i) if a corporate shareholder has appointed the Chairman of the meeting as its corporate representative with instructions to vote on a poll in accordance with the directions of all of the other corporate representatives for that Shareholder at the meeting then on a poll those corporate representatives will give voting directions to the Chairman and the Chairman will vote (or withhold a vote) as corporate representative in accordance with those directions; and (ii) if more than one corporate representative for the same corporate Shareholder attends the meeting but the corporate Shareholder has not appointed the Chairman of the meeting as its corporate representative, a designated corporate representative will be nominated, from those corporate representatives who attend, who will vote on a poll and the other corporate representatives will give voting directions to that designated corporate representative. Corporate Shareholders are referred to the guidance issued by the Institute of Chartered Secretaries and Administrators on proxies and corporate representatives – http://www.icsa.org.uk – for further details of this procedure. The guidance includes a sample form of representation letter if the Chairman is being appointed as described in (i) above.

Shareholders should note that it is possible that, pursuant to requests made by members of the Company under section 527 of the Companies Act 2006, the Company may be required to publish on a website a statement setting out any matter relating to: (i) the audit of the Company's accounts (including the auditor's report and the conduct of the audit) that are to be laid before the Annual General Meeting; or (ii) any circumstance connected with an auditor of the Company appointed for financial years beginning on or after 7 April 2008 ceasing to hold office since the previous meeting at which annual accounts and reports were laid (in each case) that the members propose to raise at the Annual General Meeting. The Company may not require the members requesting any such website publication to pay its expenses in complying with sections 527 or 528 of the Companies Act 2006. Where the Company is required to place a statement on a website under section 527 of the Companies Act 2006, it must forward the statement to the Company's auditor not later than the time when it makes the statement available on the website. The business which may be dealt with at the Annual General Meeting includes any statement that the Company has been required under section 527 of the Companies Act 2006 to publish on a website.

#### **Nominated Persons**

7. Any person to whom this Notice is sent who is a person nominated under section 146 of the Companies Act 2006 to enjoy information rights (a "Nominated Person") may have a right, under an agreement between him/her and the member by whom he/she was nominated, to be appointed (or to have someone else appointed) as a proxy for the meeting. If a Nominated Person has no such proxy appointment right or does not wish to exercise it, he/she may have a right, under such an agreement, to give instructions to the member as to the exercise of voting rights. Nominated persons should contact the registered member by whom they were nominated in respect of these arrangements.

The statement of the rights of the members in relation to the appointment of proxies set out in paragraphs 1 to 6 above, does not apply to Nominated Persons. Those rights can only be exercised by Shareholders of the Company.

- 8. Any corporation which is a member can appoint one or more corporate representatives who may exercise on its behalf all of its powers as a member provided that they do not do so in relation to the same Shares.
- 9. Any member attending the Annual General Meeting has the right to ask questions. The Company must cause to be answered any such question relating to the business being dealt with at the meeting but no such answer need be given if (a) to do so would interfere unduly with the preparation for the meeting or involve the disclosure of confidential information, (b) the answer has already been given on a website in the form of an answer to a question, or (c) it is undesirable in the interests of the Company or the good order of the meeting that the question be answered.

#### Communication

10. You may not use any electronic address (within the meaning of section 333(4) of the Companies Act 2006) provided in this Notice of Meeting (or in any related documents including the annual report and accounts and the Form of Proxy) to communicate with the Company for any purposes other than those expressly stated.

#### **Voting Rights**

- 11. As at 7 April 2010 (being the last practicable day prior to publication of this Notice) the Company's issued share capital consists of 192,743,107 Ordinary Shares, carrying one vote each. Therefore, the total voting rights in the Company as at 7 April 2010 are 192,743,107.
- 12. Copies of Executive Directors' service agreements, copies of the terms and conditions of appointment of Non-Executive Directors, copies of Directors' deeds of indemnity and a copy of the proposed new articles of association of the Company and a copy of the existing memorandum and articles of association, marked up to show the changes being proposed in resolution 11 are available for inspection at the Company's registered office (and the current and proposed new articles of association will also be available at the offices of Ashurst LLP, Broadwalk House, 5 Appold Street, London EC2A 2HA) during normal business hours from the date of this Notice until the close of the Annual General Meeting (Saturdays, Sundays and public holidays excepted) and will be available for inspection at the place of the meeting for at least 15 minutes prior to and during the meeting. A copy of the proposed amended articles of association will also be lodged with the Document Viewing Facility of the Financial Services Authority at 25 The North Colonnade, Canary Wharf, London, E14 5HS.
- 13. A copy of this Notice, and other information required by section 311A of the Companies Act 2006, can be found at <a href="http://hikma.com/investorrelations/shareholders/annualgeneralmeeting/">http://hikma.com/investorrelations/shareholders/annualgeneralmeeting/</a>
- 14. Under section 527 of the Companies Act 2006, members meeting the threshold requirements set out in that section have the right to require the Company to publish on a website a statement setting out any matter relating to: (i) the audit of the Company's accounts (including the auditor's report and the conduct of the audit) that are to be laid before the Annual General Meeting; or (ii) any circumstance connected with an auditor of the Company appointed for the financial year beginning on 1 January 2009 ceasing to hold office since the previous meeting at which annual accounts and reports were laid in accordance with section 437 of the Companies Act 2006, (in each case) that the members propose to raise at the relevant Annual General Meeting. The Company may not require the members requesting any such website publication to pay its expenses in complying with sections 527 or 528 of the 2006 Act. Where the Company is required to place a statement on a website under section 527 of the 2006 Act, it must forward the statement to the Company's auditor not later than the time when it makes the statement available on the website. The business which may be dealt with at the meeting includes any statement that the Company has been required under section 527 of the Companies Act 2006 to publish on a website.
- 15. You may not use any electronic address (within the meaning of section 333(4) of the Companies Act 2006) provided in this Notice of Meeting (or in any related documents including the Chairman's letter and proxy form) to communicate with the Company for any purposes other than those expressly stated.

## Articles of Association - Appendix A

### 1. The Company's objects

The provisions regulating the operations of the Company are currently set out in the Company's memorandum and articles of association. The Company's memorandum contains, among other things, the objects clause which sets out the scope of the activities the Company is authorised to undertake. This is drafted to give a wide scope.

The Companies Act 2006 significantly reduces the constitutional significance of a company's memorandum. The Companies Act 2006 provides that, with effect from 1 October 2009, a memorandum will record only the names of subscribers and the number of shares each subscriber has agreed to take in a company. Under the Companies Act 2006, the objects clause and all other provisions which are contained in a company's memorandum, for existing companies at 1 October 2009, are deemed to be contained in a company's articles of association but the company can remove these provisions by special resolution.

Further, the Companies Act 2006 states that, unless a company's articles provide otherwise, a company's objects are unrestricted. This abolishes the need for companies to have objects clauses. For this reason the Company is proposing to remove its objects clause together with all other provisions of its memorandum which, by virtue of the Companies Act 2006, are treated as forming part of the Company's articles of association as of 1 October 2009. Resolution 11(a) confirms the removal of these provisions for the Company. As the effect of this resolution will be to remove the statement currently in the Company's memorandum of association regarding limited liability, the New Articles also contain an express statement regarding the limited liability of shareholders.

## 2. Articles which duplicate statutory provisions

Provisions in the current articles which replicate provisions contained in the Companies Act 2006 are in the main amended to bring them into line with the Companies Act 2006.

#### 3. Authorised share capital and unissued shares

The Companies Act 2006 abolishes the requirement for a company to have an authorised share capital and the New Articles reflect this. Directors will still be limited as to the number of shares they can at any time allot because allotment authority continues to be required under the Companies Act 2006, save in respect of employee share schemes.

## 4. Redeemable shares

Under the Companies Act 1985, if a company wished to issue redeemable shares, it had to include in its articles the terms and manner of redemption. The Companies Act 2006 will, from 1 October 2009, enable directors to determine such matters instead provided they are so authorised by the articles. The New Articles contain such an authorisation. The Company has no plans to issue redeemable shares but if it did so the directors would need shareholders' authority to issue new shares in the usual way.

## Voting by proxies on a show of hands

The Companies (Shareholders' Rights) Regulations 2009 have amended the Companies Act 2006 so that it now provides that each proxy appointed by a member has one vote on a show of hands unless the proxy is appointed by more than one member in which case the proxy has one vote for and one vote against if the proxy has been instructed by one or more members to vote for the resolution and by one or more members to vote against the resolution. The New Articles reflect these changes and clarify how the provisions of the Companies Act 2006 giving a proxy a second vote on a show of hands would apply to discretionary authorities.

## 6. Voting by corporate representatives

The Companies (Shareholders' Rights) Regulations 2009 have amended the Companies Act 2006 in order to enable multiple representatives appointed by the same corporate member to vote in

different ways on a show of hands and a poll. The New Articles contain provisions which reflect these amendments.

## 7. Notice of general meetings

The Companies (Shareholders' Rights) Regulations 2009 amend the Companies Act 2006 to require the Company to give at least 21 clear days' notice of general meetings unless, in the case of general meetings that are not annual general meetings, the Company offers members an electronic voting facility and a special resolution reducing the period of notice to not less than 14 clear days has been passed. Annual general meetings must continue to be held on at least 21 clear days' notice. The New Articles reflect these new requirements.

## 8. Adjournments for lack of quorum

Under the Companies Act 2006 as amended by the Companies (Shareholders' Rights) Regulations 2009, general meetings adjourned for lack of quorum must be held at least 10 clear days after the original meeting. The New Articles reflect this requirement.

# Summary of the main terms of the Hikma Pharmaceuticals PLC 2009 Management Incentive Plan (Plan) - Appendix B

#### 1. General

The remuneration committee of the board of directors of the Company (**Committee**), will supervise the operation of the Plan.

## 2. Eligibility

Any employee (excluding Executive Directors) of the Company and its subsidiaries will be eligible to participate in the Plan at the discretion of the Committee.

#### 3. Structure of awards

Although it is envisaged that awards over ordinary shares in the Company (**shares**) will be granted as nil (or nominal) cost options, awards may also be granted under the Plan as conditional allocations of shares.

No payment will be required for the grant of an award. Awards will not be transferable except on death.

#### 4. Award levels

Awards will be granted over a fixed number of shares. In any financial year, awards may be made to any participant over a maximum number of shares equal to 50% of a participant's base salary on the date of grant. In the event that the Committee considers that exceptional circumstances exist it may grant awards over a maximum number of shares equal to 100% of a participant's base salary.

#### 5. Grant of awards

Awards can be granted during the period of forty two days commencing on:

the date shareholder approval is obtained for the Plan;

the date of issue of any prospectus or similar document relating to shares; or

the day following the announcement of the final and interim results of the Company.

In addition, awards may be granted at any other time when the Committee considers exceptional circumstances exist for the granting of awards.

## 6. Vesting of awards

Awards will normally vest on the second anniversary of the date of grant to the extent that the applicable performance conditions, if any, have been satisfied and provided that the participant is still employed in the Company's group at that time. In exceptional circumstances the Committee may determine prior to the date of grant that an award may vest in whole or in part prior to the second anniversary. Awards will lapse, in the case of options, on the tenth anniversary of the date of grant.

## 7. Performance conditions

The Committee has discretion as to whether to impose performance conditions on the grant of an award.

#### 8. Ceasing employment

As a general rule, an award will lapse upon a participant ceasing to be an employee or director with the Company's group. However, if a participant ceases to be a participant in the Plan by reason of being a "good leaver" (for example, injury, disability, ill health, retirement, redundancy and death), then the Committee may determine that his award may vest when he ceases employment, subject to the following:

the extent to which the performance conditions (if any) have been satisfied (and the Committee shall have a discretion to measure the performance conditions over a shorter performance period to reflect the fact that the performance period will not have run its full course); and

the pro-rating of the award to reflect the reduced period of time between its grant and vesting.

## 9. Corporate events

In the event of a takeover (not being an internal corporate reorganisation) or the winding-up of the Company, all awards will vest at that time, subject to the extent to which any performance conditions have been satisfied (as measured up to the event in question).

In the event of an internal corporate reorganisation, the Committee may decide that awards should vest as set out above or be replaced by equivalent new awards over shares in a new holding company.

If a demerger, special dividend or other similar event is proposed which, in the opinion of the Committee, would affect the market price of shares to a material extent, then the Committee may decide that awards will vest on the basis which would apply in the case of a takeover as described above.

## 10. Variation of capital

In the event of any variation of the Company's share capital or in the event of a demerger, special dividend or other similar event which materially affects the market price of the shares under award, the Committee may make such adjustments to an award as it considers appropriate.

## 11. Dilution limits

Awards may be satisfied by new issue shares, treasury shares or shares purchased in the market. Where new issued shares are used, then, in any ten calendar year period, the Company may not issue more than 10 per cent. of the issued ordinary share capital of the Company under the Plan and any other employee share plan adopted by the Company.

Treasury shares will count as new issued shares for the purposes of this limit unless the Association of British Insurers suggests otherwise.

## 12. Participants' rights

Awards will not confer any shareholder rights until the awards have been exercised and the participants have received their shares.

Participants will receive a payment in cash and/or shares, on or shortly following the vesting of their award, of an amount equivalent to the dividends that would have been paid on the relevant shares between the time when the awards were granted and the time when they are exercised.

## 13. Rights attaching to shares

Any shares allotted when an award is exercised, will rank equally with all other shares then in issue (except for rights arising by reference to a record date prior to their allotment).

## 14. Amendments to the Plan

The Committee may amend the rules of the Plan, provided that prior approval of shareholders is obtained for any amendments that are to the advantage of participants in respect of the rules governing eligibility, limits on participation, the overall limits on the issue of shares or the transfer of treasury shares, the basis for determining a participant's entitlement to and the terms of, the shares or cash to be acquired and the adjustment of awards (except for minor amendments to benefit the administration of the Plan, to take account of a change in legislation, to obtain or maintain favourable tax, exchange control or regulatory treatment for participants or for any company in the Company's group).

## 15. Termination of the Plan

Awards may not be granted more than ten years after shareholder approval of the Plan.

The termination of the Plan will not affect any existing grants of awards made under the Plan.

## 16. Pensionable salary

No awards granted under the Plan shall be pensionable.

"Annual General Meeting"

"AGM"

the annual general meeting of the Company called by this Notice, or

including any adjourned meeting;

the possible buy back of Shares by the Company as proposed in the "Buyback"

resolution numbered 9 to be proposed at the AGM and set out in the

Notice of AGM included in this document;

"CA 2006" the Companies Act 2006, as amended;

"Centerview Partners" Centerview Partners UK LLP whose registered office is at 10 Norwich

Street, London EC4A 1BD;

"Company" Hikma Pharmaceuticals PLC;

"Concert Party" the concert party comprising the persons named in the table which

appear under the paragraph headed "The Concert Party" in the explanatory notes following Resolution 14 in the Notice of AGM;

"CREST" the trade settlement system of the Central Securities Depository;

"CREST Reference Manual" a reference manual for the users of CREST as provided by Euroclear

UK & Ireland Limited;

"Daily Official List" the daily record setting out the prices of all trades in securities

conducted on the London Stock Exchange;

"Darhold" Darhold Limited (a privately held company incorporated in Jersey);

"Directors" or "Board" the directors of the Company;

"EUR" the Euro;

"Executive Directors" Said Darwazah and Mazen Darwazah;

"Existing LTIP Awards" LTIP Awards over an aggregate of 499,000 shares made by the

Company to members of the Concert Party, being the 2007/8 LTIP

Awards and the 2009 LTIP Awards;

"Existing MIP Awards" MIP Awards over a maximum of 3,000 shares made by the Company

to a member of the concert party during 2009

"Form of Proxy" the form of proxy accompanying this document for use by Shareholders

in connection with the AGM;

"Group" the Company and its subsidiary and associated undertakings;

"Hikma Pharmaceuticals

PLC 2004 Stock Option Plan"

the Hikma Pharmaceuticals PLC 2004 Stock Option Plan;

"Independent Directors" the Directors other than Samih Darwazah, Said Darwazah, Mazen

Darwazah and Ali Al-Husry;

"Independent Shareholders" the Shareholders other than members of the Concert Party;

"KPIs" key performance indicators;

"LTIP" the Hikma Pharmaceuticals PLC 2006 Long Term Incentive Plan;

"LTIP Awards" Share awards made pursuant to the rules of the LTIP;

"2007/8 LTIP Awrds" LTIP Awards over an aggregate of 299,000 Ordinary Shares;

"2009 LTIP Awards" LTIP Awards over an aggregate of 200,000 Ordinary Shares;

"MIP" the Hikma Pharmaceuticals PLC 2009 Management Incentive Plan; "MIP Awards" Share awards made pursuant to the rules of the MIP;

"Notice" the notice to Shareholders of the Company's Annual General Meeting

as detailed on pages 19 to 26 of this document;

"Optionholders" the holders of the Options:

"Option Exercises" the exercise of Options, relating to the Concert Party, to subscribe for

12,500 Ordinary Shares;

"Options" Options to subscribe for Ordinary Shares pursuant to the Hikma

Pharmaceuticals PLC 2004 Stock Option Plan;

"Ordinary Shares" or "Shares" the ordinary shares of 10p each in the capital of the Company;

"Panel" the Panel on Takeovers and Mergers;

"Registrar" Capita Registrars Limited whose registered office is at PXS, 34

Beckenham Road, Beckenham, Kent BR3 4TU;

"Remuneration Committee

Report"

the report as prepared by the remuneration committee of the Company in accordance with the Large and Medium-sized Companies and

Groups (Accounts and Reports) Regulations 2008;

"Share Awards" Share awards made pursuant to the rules of the MIP and/or the rules

of the LTIP;

"Shareholders" holders of Ordinary Shares:

"Takeover Code" the City Code on Takeovers and Mergers;

"USD" the United States Dollar;

"Waiver" the waiver of any requirement under Rule 9 of the Takeover Code for the Concert Party and persons acting in concert with it to make a

general offer to Shareholders by reason of:

(1) the issue of up to 179,700 Ordinary Shares to members of the Concert Party pursuant to Share Awards, as a result of which the aggregate interest of the Concert Party would increase to 34.46 per cent. (assuming that: (a) all Existing LTIP awards vest in full (and the resulting ordinary shares are retained by members of the Concert Party); (b) all Existing MIP awards vest in full and the resulting ordinary shares are retained by members of the Concert Party); (c) all remaining Options held by members of the Concert Party are fully exercised (and the resulting Ordinary Shares are retained by members of the Concert Party); (d) no Ordinary Shares are repurchased from any members of the Concert Party; and (e) no other Ordinary Shares are issued: and/or

(2) the purchase by the Company of up to 19,274,311 Ordinary Shares, as a result of which the aggregate interest of the Concert Party would increase to 38.21 per cent. (assuming that: (a) all Existing LTIP Awards vest in full (and the resulting Ordinary Shares are retained by members of the Concert Party); (b) all Existing MIP Awards vest in full and the resulting Ordinary Shares are retained by members of the concert party); (c) all remaining Options held by members of the Concert Party are fully exercised (and the resulting Ordinary Shares are retained by members of the Concert Party); (d) none of the Share Awards proposed to be granted vest; (e) no Ordinary Shares are repurchased from any members of the Concert Party; and (f) no other Ordinary Shares are issued); and

"Whitewash Resolutions"

the resolutions numbered 13 and 14 to be proposed at the AGM and set out in the Notice of AGM included in this document.